

Process Name:

Process Owner:

Frequency & Trigger:

Desired Outcome:

Complexity & Risk

- Determine how many steps are involved.
- Determine how many handoffs are involved
- Identify all the various systems and software involved.
- Establish the security risks presented in the process.
- Identify the data sensitivity filtering through the process
- Identify any compliance requirements surrounding the process.
- Determine any current or potential regulatory requirements.

Inefficiency Indicators

- Highlight points of manual data entry or human intervention.
- Highlight all bottlenecks and single points of failure.
- Document the current error rate within the process.
- Document the time required to execute the process.
- Document decisions that are rule-based vs. judgement-based
- Determine if this process directly impacts the customer experience.
- Establish a baseline team sentiment surrounding the process.

Helpful Metrics

- **Cycle Time** - Measures Process Speed
End Time – Start Time
- **Error Rate** - Measures Reliability
(Number of Errors ÷ Total Transactions) × 100
- **Cost per Transaction** - Measures Efficiency
Total Process Cost ÷ Number of Transactions
- **Process Volume** - Measures Workload Intensity
Total Transactions ÷ Time Period